

Preliminary Financial Plan 2021-2025

All Funds Combined										
	Historical Actuals			Current Year		5 Year Forecast				
	2020 Approved									
	2017 Actuals	2018 Actuals	2019 Actuals	Budget	2020 YE Estimates	2021 Proposed	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
R	\$67,670,724	\$72,126,788	\$82,879,501	\$77,279,575	\$72,082,076	\$76,964,038	\$72,517,648	\$73,156,318	\$73,303,048	\$74,137,171
Charges for Service	\$35,405,185	\$38,513,597	\$39,665,590	\$41,308,996	\$40,963,717	\$41,767,153	\$42,790,879	\$43,825,147	\$44,420,847	\$45,474,722
Contributions & Donations	\$34,410	\$682,925	\$183,935	\$281,825	\$281,825	\$281,825	\$281,825	\$281,825	\$281,825	\$281,825
Fines & Forfeitures	\$428,299	\$476,738	\$507,086	\$447,450	\$288,728	\$394,450	\$412,450	\$414,450	\$444,450	\$474,450
Intergovernmental Revenue	\$3,480,795	\$436,851	\$2,682,218	\$350,000	\$350,000	\$350,000	\$150,000	\$0	\$0	\$0
Investment Earnings	\$1,196,294	\$1,911,393	\$2,474,661	\$463,842	\$1,353,773	\$532,975	\$657,646	\$690,648	\$690,648	\$690,648
Licenses & Permits	\$0	\$13,710	\$1,950	\$12,000	\$12,000	\$12,000	\$12,000	\$10,000	\$8,000	\$7,000
Other Revenue	\$2,217,458	\$3,039,479	\$12,309,799	\$2,340,826	\$3,652,715	\$6,990,998	\$1,607,824	\$649,367	\$160,882	\$156,382
System Development Fees	\$21,084,458	\$24,685,473	\$22,711,431	\$25,756,786	\$22,763,694	\$24,161,055	\$24,040,888	\$24,628,608	\$24,489,332	\$24,141,500
Transfers In	\$3,823,825	\$2,366,621	\$2,342,831	\$6,317,850	\$2,415,625	\$2,473,582	\$2,564,136	\$2,656,273	\$2,807,064	\$2,910,644
E	\$100,849,743	\$63,932,962	\$99,510,022	\$135,112,762	\$119,466,271	\$103,065,376	\$89,342,708	\$84,971,483	\$68,493,352	\$73,236,333
Capital	\$70,147,171	\$15,396,538	\$45,951,866	\$87,234,071	\$79,377,339	\$58,991,246	\$44,629,003	\$38,503,294	\$22,444,271	\$25,977,111
Debt & Financing	\$5,730,871	\$5,753,283	\$5,829,936	\$5,794,725	\$5,898,905	\$6,004,265	\$6,922,827	\$7,006,720	\$5,650,250	\$5,695,400
Personnel	\$7,515,098	\$8,129,870	\$8,886,917	\$9,684,004	\$8,650,864	\$9,610,743	\$10,268,016	\$10,986,658	\$11,545,875	\$12,290,725
Services & Other	\$14,026,538	\$27,216,629	\$33,406,084	\$22,875,285	\$20,210,688	\$22,869,101	\$21,833,511	\$22,621,391	\$22,785,405	\$23,107,108
Supplies	\$1,799,310	\$2,095,516	\$2,302,256	\$2,646,353	\$2,429,635	\$2,567,275	\$2,572,303	\$2,637,678	\$2,696,286	\$2,677,936
Transfers Out	\$1,630,756	\$5,341,125	\$3,132,964	\$6,878,324	\$2,898,841	\$3,022,746	\$3,117,048	\$3,215,742	\$3,371,265	\$3,488,053

Water Fund											
	Historical Actuals			Current Year		5 Year Forecast					
	2020 Approved										
	2017 Actuals	2018 Actuals	2019 Actuals	Budget	2020 YE Estimates	2021 Proposed	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	
R	\$22,745,764	\$20,170,968	\$22,970,357	\$24,432,102	\$20,662,041	\$20,940,068	\$21,262,362	\$21,657,665	\$21,791,829	\$22,357,704	
Charges for Service	\$13,544,546	\$15,289,811	\$15,292,510	\$16,267,308	\$16,992,562	\$17,284,153	\$17,798,879	\$18,327,147	\$18,432,847	\$18,974,722	
Contributions & Donations	\$0	\$0	\$152,110	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Fines & Forfeitures	\$336,412	\$351,929	\$359,657	\$356,700	\$213,446	\$303,700	\$316,700	\$328,700	\$343,700	\$358,700	
Intergovernmental Revenue	\$3,200,000	\$325,000	\$2,287,193	\$350,000	\$350,000	\$350,000	\$150,000	\$0	\$0	\$0	
Investment Earnings	\$197,898	\$333,044	\$505,947	\$133,719	\$259,633	\$104,882	\$89,226	\$79,420	\$79,420	\$79,420	
Other Revenue	\$126,585	\$214,436	\$1,009,055	\$116,207	\$126,505	\$118,333	\$121,557	\$125,398	\$127,862	\$127,862	
System Development Fees	\$2,795,827	\$2,961,498	\$2,678,760	\$3,358,168	\$2,719,895	\$2,779,000	\$2,786,000	\$2,797,000	\$2,808,000	\$2,817,000	
Transfers In	\$2,544,497	\$695,250	\$685,125	\$3,850,000	\$0	\$0	\$0	\$0	\$0	\$0	
E	\$26,361,631	\$19,783,596	\$22,821,865	\$37,052,595	\$23,385,796	\$33,367,502	\$25,647,623	\$27,979,071	\$25,111,681	\$28,080,229	
Capital	\$14,729,444	\$6,834,653	\$7,488,677	\$19,895,188	\$7,599,440	\$16,727,576	\$8,280,750	\$9,828,000	\$7,737,000	\$10,250,000	
Debt & Financing	\$1,737,328	\$1,744,745	\$1,749,448	\$1,734,394	\$1,741,190	\$1,741,190	\$1,740,010	\$1,741,270	\$683,900	\$689,000	
Personnel	\$2,855,312	\$3,251,414	\$3,676,472	\$3,886,639	\$3,536,814	\$3,937,790	\$4,213,829	\$4,501,754	\$4,691,400	\$5,027,670	
Services & Other	\$4,570,041	\$4,646,238	\$6,502,362	\$7,396,822	\$6,628,406	\$6,889,580	\$7,276,940	\$7,662,269	\$7,591,623	\$7,613,924	
Supplies	\$1,029,220	\$1,243,390	\$1,359,613	\$1,446,409	\$1,316,275	\$1,386,400	\$1,358,776	\$1,372,826	\$1,381,314	\$1,367,064	
Transfers Out	\$1,440,288	\$2,063,156	\$2,045,293	\$2,693,143	\$2,563,671	\$2,684,966	\$2,777,318	\$2,872,952	\$3,026,444	\$3,132,571	

Water Resources Fund											
	Historical Actuals			Current Year		5 Year Forecast					
	2020 Approved										
	2017 Actuals	2018 Actuals	2019 Actuals	Budget	2020 YE Estimates	2021 Proposed	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	
R	\$26,996,213	\$31,099,403	\$35,882,878	\$32,206,582	\$30,994,656	\$31,069,273	\$29,790,859	\$29,958,610	\$29,602,900	\$29,526,759	
Charges for Service	\$8,573,021	\$9,073,131	\$9,815,477	\$10,066,298	\$9,420,638	\$9,520,000	\$9,617,000	\$9,715,000	\$9,813,000	\$9,912,000	
Contributions & Donations	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Fines & Forfeitures	\$91,583	\$124,557	\$147,158	\$90,500	\$75,035	\$90,500	\$95,500	\$85,500	\$100,500	\$115,500	
Intergovernmental Revenue	\$0	\$10,648	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Investment Earnings	\$746,360	\$1,042,174	\$1,681,116	\$304,137	\$978,443	\$381,952	\$474,680	\$469,375	\$469,375	\$469,375	
Licenses & Permits	\$0	\$13,710	\$1,950	\$12,000	\$12,000	\$12,000	\$12,000	\$10,000	\$8,000	\$7,000	
Other Revenue	\$1,894,322	\$2,279,526	\$6,500,323	\$2,205,939	\$2,227,659	\$2,360,385	\$972,987	\$509,689	\$17,740	\$12,240	
System Development Fees	\$14,451,282	\$16,884,286	\$16,079,149	\$17,059,858	\$15,865,256	\$16,230,854	\$16,054,556	\$16,512,773	\$16,387,221	\$16,100,000	
Transfers In	\$1,239,645	\$1,671,371	\$1,657,706	\$2,467,850	\$2,415,625	\$2,473,582	\$2,564,136	\$2,656,273	\$2,807,064	\$2,910,644	
E	\$60,544,203	\$17,873,356	\$46,948,962	\$67,174,126	\$70,821,301	\$37,372,084	\$45,973,354	\$36,013,032	\$24,388,018	\$24,167,836	
Capital	\$53,090,032	\$6,015,846	\$35,895,404	\$53,411,404	\$57,330,503	\$22,359,158	\$29,532,861	\$19,012,151	\$6,934,151	\$6,260,151	
Debt & Financing	\$3,661,112	\$3,675,400	\$3,696,192	\$3,728,975	\$3,741,975	\$3,741,975	\$3,766,750	\$3,793,950	\$3,819,950	\$3,849,200	
Personnel	\$1,787,528	\$1,890,467	\$2,044,742	\$2,331,417	\$2,120,550	\$2,296,203	\$2,421,737	\$2,610,694	\$2,795,005	\$2,963,155	
Services & Other	\$1,615,633	\$3,679,187	\$4,821,526	\$7,041,312	\$6,983,569	\$8,278,739	\$9,537,417	\$9,856,548	\$10,073,486	\$10,334,204	
Supplies	\$385,191	\$490,005	\$421,948	\$606,018	\$589,711	\$640,821	\$659,401	\$684,501	\$709,501	\$705,201	
Transfers Out	\$4,707	\$2,122,451	\$69,151	\$55,000	\$54,994	\$55,188	\$55,188	\$55,188	\$55,925	\$55,925	

Stormwater Fund											
	Historical Actuals			Current Year		5 Year Forecast					
	2020 Approved										
	2017 Actuals	2018 Actuals	2019 Actuals	Budget	2020 YE Estimates	2021 Proposed	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	
R	\$5,024,924	\$5,936,813	\$9,840,165	\$5,501,412	\$5,234,158	\$9,909,484	\$6,027,994	\$5,642,915	\$5,765,225	\$5,867,457	
Charges for Service	\$3,187,043	\$3,441,525	\$3,552,639	\$3,673,560	\$3,572,317	\$3,663,000	\$3,775,000	\$3,883,000	\$3,975,000	\$4,088,000	
Contributions & Donations	\$5,615	\$653,415	\$2,315	\$252,315	\$252,315	\$252,315	\$252,315	\$252,315	\$252,315	\$252,315	
Fines & Forfeitures	\$132	\$109	\$118	\$150	\$108	\$150	\$150	\$150	\$150	\$150	
Intergovernmental Revenue	\$280,795	\$101,203	\$395,025	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Investment Earnings	\$55,280	\$123,714	\$179,156	\$23,675	\$78,678	\$19,769	\$19,057	\$18,352	\$18,352	\$18,352	
Other Revenue	\$4,798	\$26,476	\$4,599,245	\$15,640	\$8,619	\$4,509,640	\$510,640	\$11,640	\$12,640	\$13,640	
System Development Fees	\$1,451,575	\$1,590,370	\$1,111,668	\$1,536,072	\$1,322,121	\$1,464,610	\$1,470,832	\$1,477,458	\$1,506,768	\$1,495,000	
Transfers In	\$39,684	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
E	\$4,425,641	\$5,292,075	\$5,216,549	\$10,469,199	\$13,590,420	\$15,324,893	\$6,438,265	\$7,994,857	\$8,414,391	\$9,113,997	
Capital	\$2,142,358	\$2,183,279	\$1,950,984	\$7,682,312	\$11,141,333	\$12,466,834	\$2,538,642	\$3,946,143	\$4,263,120	\$4,850,960	
Debt & Financing	\$0	\$0	\$49,500	\$0	\$82,080	\$187,440	\$1,084,027	\$1,140,120	\$1,146,400	\$1,157,200	
Personnel	\$1,552,422	\$1,601,010	\$1,713,015	\$1,845,074	\$1,490,754	\$1,658,940	\$1,804,270	\$1,902,780	\$1,984,290	\$2,069,720	
Services & Other	\$522,610	\$505,604	\$567,790	\$688,566	\$659,944	\$783,187	\$784,484	\$775,412	\$790,149	\$803,945	
Supplies	\$89,491	\$57,306	\$74,160	\$117,547	\$80,613	\$91,392	\$87,792	\$88,292	\$88,292	\$88,392	
Transfers Out	\$118,760	\$944,876	\$861,099	\$135,700	\$135,696	\$137,100	\$139,050	\$142,110	\$142,140	\$143,780	

Wastewater Fund										
	Historical Actuals			Current Year		5 Year Forecast				
	2020 Approved									
	2017 Actuals	2018 Actuals	2019 Actuals	Budget	2020 YE Estimates	2021 Proposed	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast
R	\$12,903,823	\$14,919,603	\$14,186,101	\$15,139,479	\$15,191,222	\$15,045,213	\$15,436,433	\$15,897,128	\$16,143,094	\$16,385,251
Charges for Service	\$10,100,574	\$10,709,129	\$11,004,964	\$11,301,830	\$10,978,200	\$11,300,000	\$11,600,000	\$11,900,000	\$12,200,000	\$12,500,000
Contributions & Donations	\$28,795	\$29,510	\$29,510	\$29,510	\$29,510	\$29,510	\$29,510	\$29,510	\$29,510	\$29,510
Fines & Forfeitures	\$173	\$143	\$154	\$100	\$138	\$100	\$100	\$100	\$100	\$100
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Investment Earnings	\$196,756	\$412,461	\$108,442	\$2,311	\$37,019	\$26,372	\$74,683	\$123,501	\$123,501	\$123,501
Other Revenue	\$191,752	\$519,041	\$201,177	\$3,040	\$1,289,932	\$2,640	\$2,640	\$2,640	\$2,640	\$2,640
System Development Fees	\$2,385,774	\$3,249,319	\$2,841,854	\$3,802,688	\$2,856,423	\$3,686,591	\$3,729,500	\$3,841,377	\$3,787,343	\$3,729,500
Transfers In	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
E	\$9,518,268	\$20,983,935	\$24,522,645	\$20,416,842	\$11,668,754	\$17,000,897	\$11,283,466	\$12,984,523	\$10,579,262	\$11,874,271
Capital	\$185,337	\$362,761	\$616,801	\$6,245,167	\$3,306,063	\$7,437,678	\$4,276,750	\$5,717,000	\$3,510,000	\$4,616,000
Debt & Financing	\$332,430	\$333,138	\$334,796	\$331,356	\$333,660	\$333,660	\$332,040	\$331,380	\$0	\$0
Personnel	\$1,319,837	\$1,386,978	\$1,452,687	\$1,620,874	\$1,502,746	\$1,717,810	\$1,828,180	\$1,971,430	\$2,075,180	\$2,230,180
Services & Other	\$7,318,254	\$18,385,600	\$21,514,406	\$7,748,585	\$5,938,769	\$6,917,595	\$4,234,670	\$4,327,162	\$4,330,147	\$4,355,035
Supplies	\$295,409	\$304,815	\$446,535	\$476,379	\$443,036	\$448,662	\$466,334	\$492,059	\$517,179	\$517,279
Transfers Out	\$67,001	\$210,642	\$157,421	\$3,994,481	\$144,480	\$145,492	\$145,492	\$145,492	\$146,756	\$155,777