

TOWN MANAGER'S OFFICE

PROPOSED 2020 BUDGET

DAVID L. CORLISS, TOWN MANAGER
SEPTEMBER 3, 2019



BUDGETS REFLECT PRIORITIES



Ensure outstanding public safety



Enhance our transportation



Secure our water future



Maintain strong Parks and Recreation

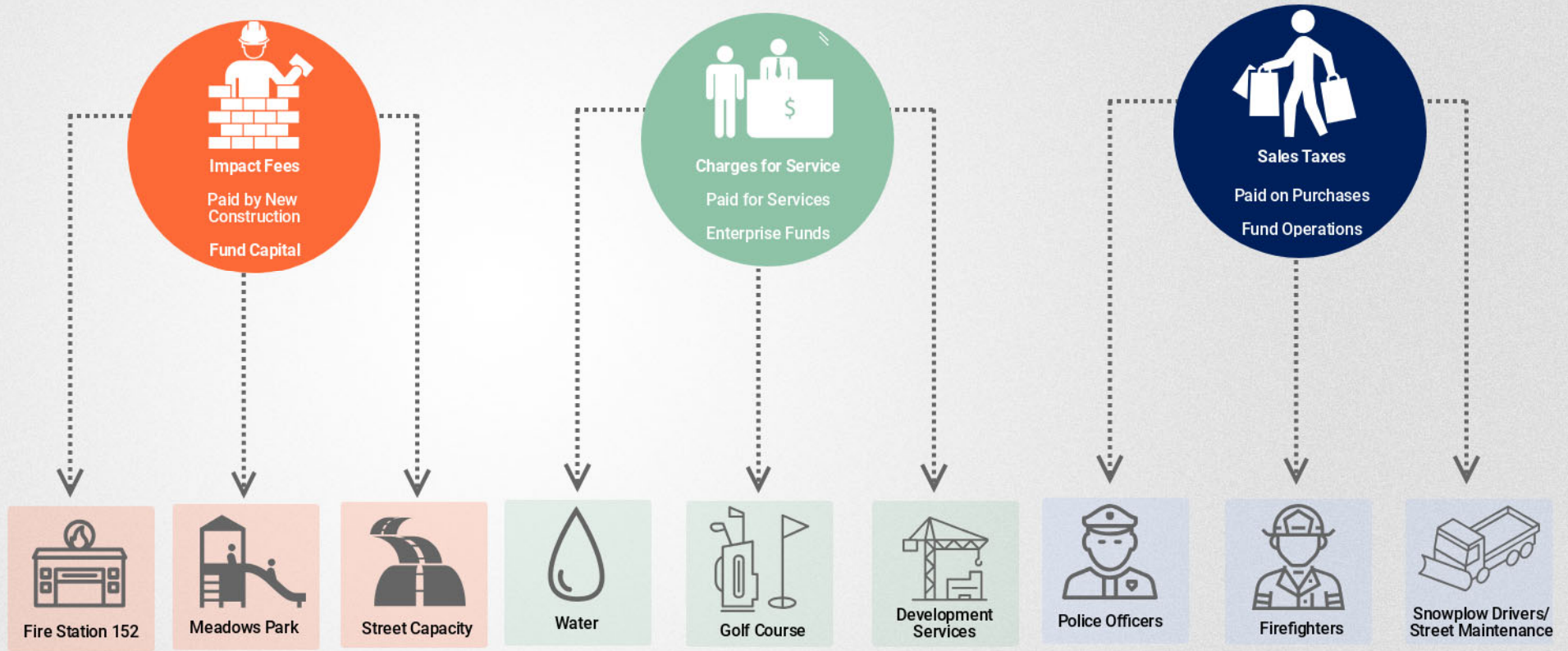


Support economic development



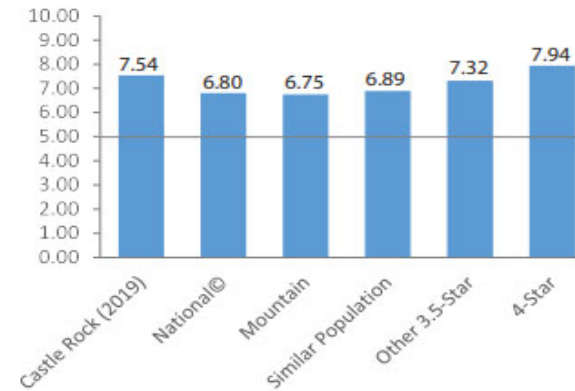
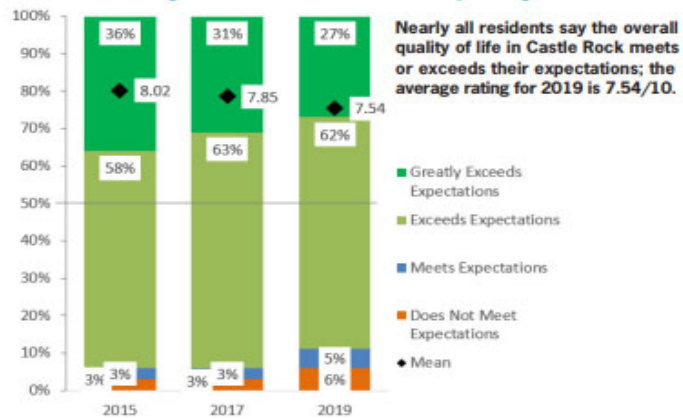
Manage Town finances conservatively

Review of the Town's finance structure:

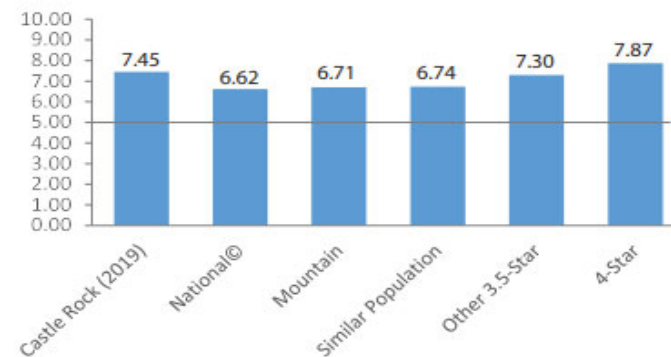
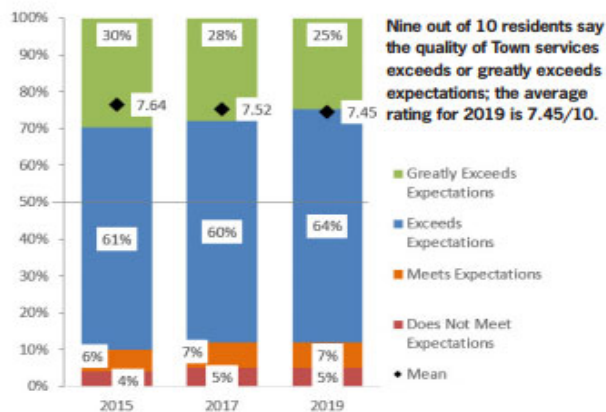


2019 COMMUNITY SURVEY

How would you rate the overall quality of life in Castle Rock?

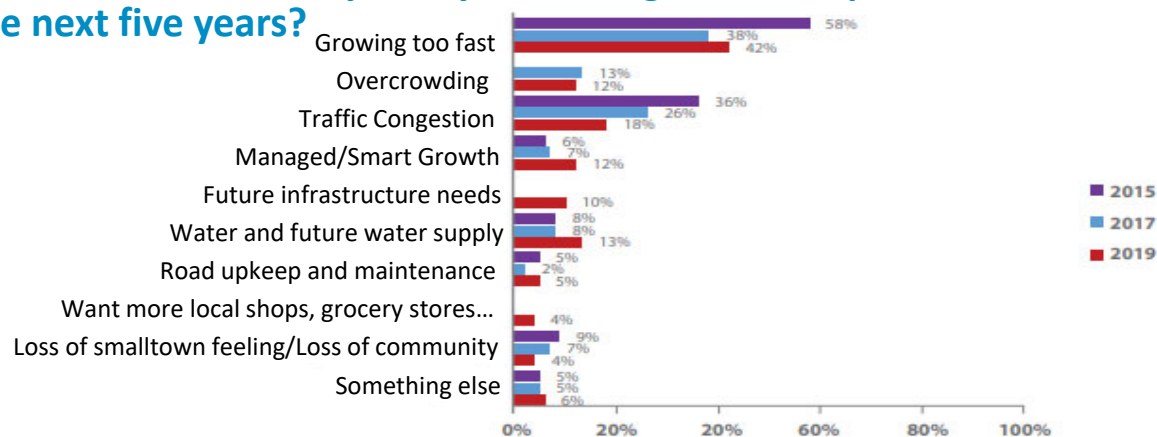


How would you rate the overall quality of services provided by the Town of Castle Rock?

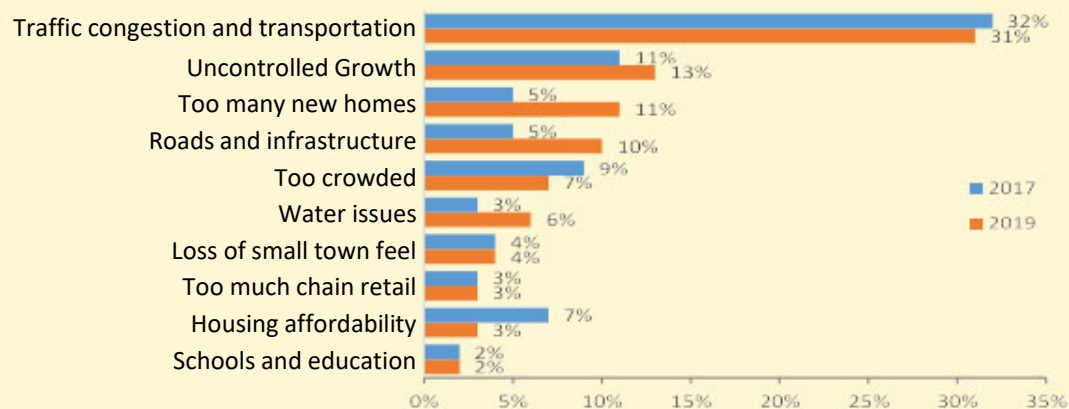


2019 COMMUNITY SURVEY

Open-ended question: What would you say is the single most important issue facing Castle Rock in the next five years?



What aspect of growth in Castle Rock is causing you the most stress?



MANAGE TOWN FINANCES CONSERVATIVELY



- Five year financial forecast - looking 5 years out estimating revenues and expenditures
- As General Fund operating needs grow – particularly with our police and fire departments, our estimated revenues (66% of General Fund revenues are sales tax in 2020) are not projected to keep pace with public safety needs
- Need to examine possible revenue sources to supplement sales tax – key work plan item over the next 9 months
- Need to adjust transportation and parks impact fee phase-in plan now to keep pace with growth. The 2020 budget recommends full implementation of the Transportation and Parks impact fees that would be a 0.61% increase on a \$450,000 new home to be constructed in Town
- Per Town Charter, Town Manager proposes, Town Council decides and disposes: Adopted budget serves as direction for management

MANAGE TOWN FINANCES CONSERVATIVELY



General Fund Positions Requested 2020 – 2024

Of the 47 General fund positions requested between 2020-2024, only 6 are able to be funded

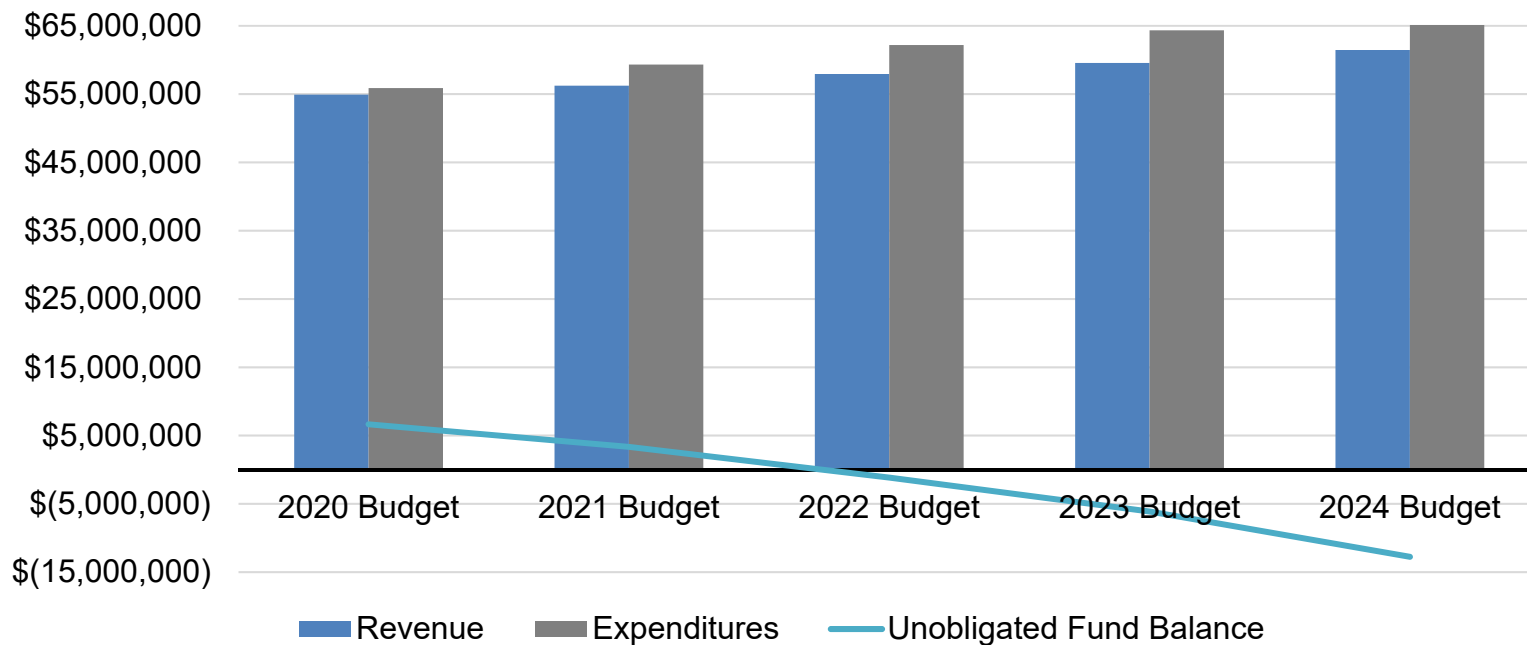
Police	 (20)
Fire & Rescue	 (14)
Parks & Recreation	 (3)
General Gov't	 (10)

Does not include anticipated staffing necessary for another fire station. The two future general government positions beyond 2020 are sales tax auditors which are planned to pay for themselves from a budget standpoint.

MANAGE TOWN FINANCES CONSERVATIVELY



**Original 2020-2024 Balanced Financial Plan - All Requests Included
General Fund Only**



ENSURE OUTSTANDING PUBLIC SAFETY



- Added a middle school School Resource Officer for a full year, along with two other Police Department positions, for an ongoing annual cost of \$340,963; one additional vehicle and required equipment are included to support these positions, which will cost \$90,003
- Replace Fire's Self-Contained Breathing Apparatus (SCBA) equipment for a one-time 2020 cost of \$1,034,000
- Construct an addition to the Police Department's parking lot (approx. 20-30 spaces) for a one-time 2020 cost of \$430,128
- Remodel the bays at Fire Stations 154 and 155 for a one-time 2020 cost of \$250,000
- Additionally, the only other general fund position added in 2020 is the Security and Access Control Coordinator position in Information Technology – a key public safety support position

ENHANCE OUR TRANSPORTATION



2019 Citizen survey continued to show citizen concern for traffic congestion – not keeping pace with our growing community. Need to adjust transportation impact fees to the maximum allowed level to allow for recommended capital improvement plan

- Continue annual Pavement Maintenance Program, focused in 2020 on central Castle Rock, at an estimated 2020 cost of \$6.8 million
- Set aside \$5.1 million – \$4.6 million for right of way and design, and \$500,000 in reserve accumulation – toward the future Crystal Valley Parkway interchange with Interstate 25
- Complete street reconstruction projects for an estimated one-time 2020 cost of \$3.8 million
- Construct improvements in the Craig & Gould neighborhood for an estimated one-time 2020 cost of \$3.1 million

CONTINUED...

ENHANCE OUR TRANSPORTATION

(CONTINUED)



- Widen Plum Creek Parkway east of Gilbert Street to Eaton Circle, including constructing two new roundabouts
- Design improvements to widen Ridge Road between Plum Creek Parkway and State Highway 86
- Add two new traffic signals for an estimated 2020 one-time cost of \$640,000
- Construct a roundabout at Wilcox and South streets
- Improve select Downtown alleys for an estimated 2020 one-time cost of \$315,000
- Complete a Downtown Alley Master Plan (\$200,000), guardrail repairs (\$140,000) and replace traffic signal detection system equipment (\$125,000)

ENHANCE OUR TRANSPORTATION



PROJECT	DESIGN		ROW		CONSTRUCTION	
	\$ Est.	Year	\$ Est.	Year	\$ Est.	Year
Plum Creek Parkway Widening Gilbert St to Eaton St	Complete	N/A	In-progress	N/A	\$3.66M	2020
Wilcox St at South St Roundabout	In-progress	N/A	In-progress	N/A	\$600,000	2020
Plum Creek Parkway Widening Eaton St to Ridge Rd	Complete	N/A	In-progress	N/A	\$4.05M	2021
Crystal Valley Interchange	\$2.60M	2021*	\$4.60M for remainder	2020	\$12.80M	2023**
Hwy 86 at Fifth St - Roundabout	\$1.20M	2020	Included in design yr.	2021	\$5.30M	2022
Ridge Road Widening Plum Creek Pkwy to Hwy 86	Complete	N/A	\$75,000	2022	\$4.55M	2023
Crowfoot Valley Road Roundabout	In-progress	N/A	In-progress	N/A	\$2.22M	2023
Wolfensberger Rd Widening (Design & ROW) Prairie Hawk Dr to Miller Park Entrance	\$2.40M	2022	\$1.10M	2023	N/A	N/A
Wolfensberger Rd Widening Prairie Hawk Dr to Red Hawk Dr	N/A	N/A	N/A	N/A	\$4.80M	2024
Fifth St Widening (Design & ROW) Gilbert St to Hwy 86	\$1.30M	2022	\$370,000	2023	N/A	N/A
Fifth Street Pedestrian Improvements	N/A	N/A	N/A	N/A	\$1.20M	2024
Wolfensberger Rd Widening Red Hawk Dr to Miller Park Entrance	N/A	N/A	N/A	N/A	\$6.90M	2024
Crowfoot Valley Road Widening Town Boundary to Knobcone Dr	\$790,000	2023	Included in design yr.	2024	Not part of 5-Year CIP	Not part of 5-Year CIP
Prairie Hawk Drive Widening Wolfensberger Rd to existing 4-Lane segment	\$530,000	2023	N/A	N/A	\$2.88M	2024

SECURE OUR WATER FUTURE



2020 will see continued strong progress on our renewable and long term water plan implementation

- Recommended water rates do not include an increase to residential rates in 2020; do include increases for system development charges paid by development and do include possible bonding for stormwater projects
- Add three Water Plant Operators, two Drinking Water System Construction and Repair Operators and one Engineering Project Manager
- Budgeted \$41,336,926 in capital investments for water purchases, water supply capital projects, and water, wastewater, and stormwater infrastructure improvements, and a new administration and customer service building, all as further detailed in the recommended budget
- Continue the imported renewable water Alternative Source of Supply (Box Elder) project, for an estimated 2020 cost of \$5.8 million

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SECURE OUR WATER FUTURE

(CONTINUED)



- Add new water supply wells and improve existing wells at an estimated 2020 cost of \$3.3 million
- Purchase Cherry Creek water rights for an estimated 2020 cost of \$5 million
- Continue the WISE imported renewable water project for an estimated 2020 cost of \$4.8 million
- Construct the long-planned new Administration and Customer Service building for an estimated 2020 one-time cost of \$4 million
- Construct a new water tank in Liberty Village at an estimated 2020 one-time cost of \$3.9 million
- Invest in projects at the Plum Creek Wastewater Reclamation Authority, which treats the Town's wastewater, for an estimated 2020 cost of \$3.3 million

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SECURE OUR WATER FUTURE

(CONTINUED)



- Design and begin construction of the Newlin Gulch Pipeline for an estimated 2020 cost of \$3 million
- Replace sanitary sewer pipe to increase capacity for an estimated 2020 cost of \$2.5 million
- Construct improvements in the Craig & Gould neighborhood for an estimated 2020 cost of \$2.4 million
- Continue critical stream and drainageway stabilization and stormwater infrastructure projects for an estimated 2020 cost of \$5 million
- Ensure timely water line rehabilitation and replacement for an estimated 2020 cost of \$1.1 million
- Develop renewable water storage by continuing the Chatfield Reallocation project for an estimated 2020 cost of \$1.1 million

MAINTAIN STRONG PARKS AND RECREATION



As with Transportation, recommend full implementation of the Parks and Recreation impact fee to ensure that we don't get further behind on our parks needs. With full implementation of the impact fee, the Town will be responsive to citizen survey and other comments demonstrating the need for additional parks resources.

Impact fee implementation and the 2020 budget would allow the Town to:

- Construct a neighborhood park in Cobblestone Ranch, at an estimated one-time 2020 cost of \$4 million
- Replace playground equipment and other amenities within existing parks, such as, Butterfield Crossing, at an estimated 2020 cost of \$1.15 million
- Fund annual trail improvements at an estimated 2020 cost of \$285,000

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MAINTAIN STRONG PARKS AND RECREATION

(CONTINUED)



- Resurface the parking lot at the Recreation Center at an estimated 2020 one-time cost of \$225,000
- Replace the synthetic turf field at Butterfield Crossing Park at an estimated 2020 one-time cost of \$216,000
- Accommodate the Statewide minimum wage increase at an estimated ongoing annual cost of \$204,312
- Add a full-time Therapeutic Recreation Specialist position (Community Center Fund)

SUPPORT ECONOMIC DEVELOPMENT



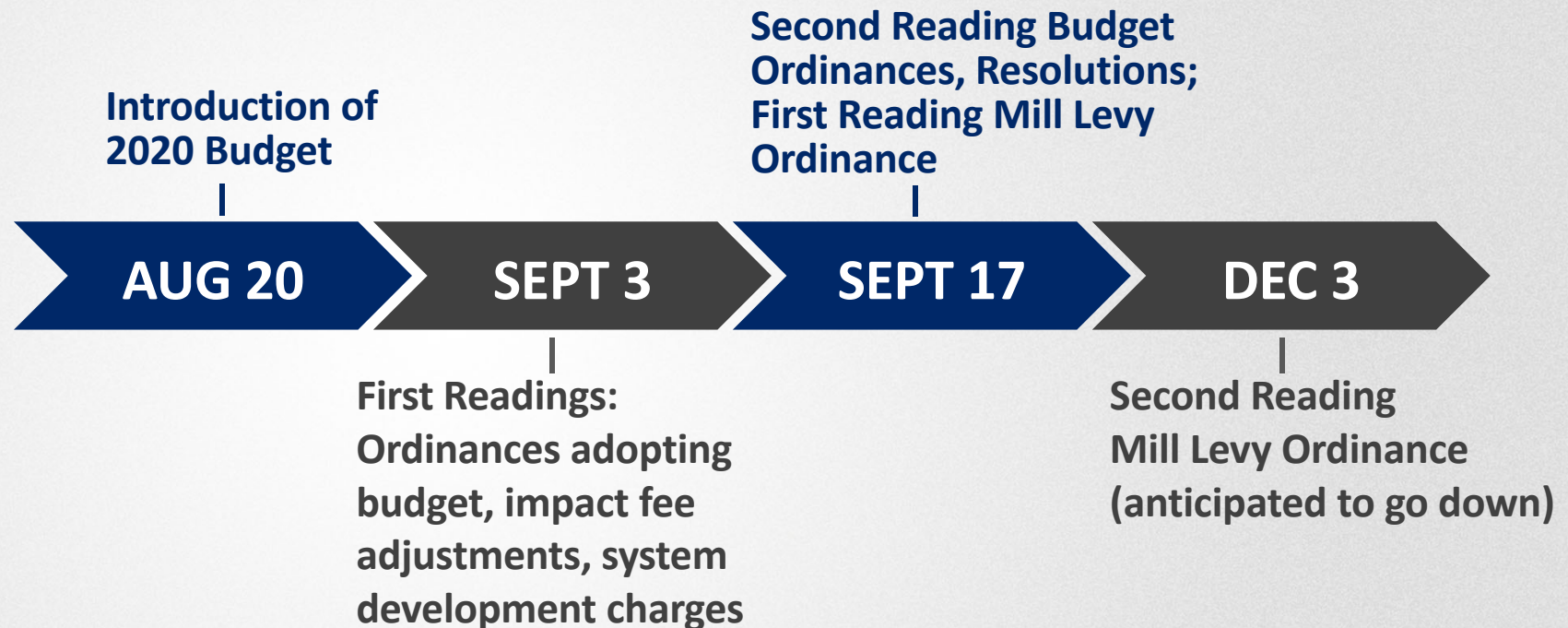
- Fulfill existing economic incentive agreements, including the Arapahoe Community College Collaboration Campus project as approved by Council, if a second building is constructed; and allow capacity for new incentive agreements



ADDITIONAL BUDGET AND MANAGEMENT PLANNING TOOLS

- Resilient 5 year financial plan, including plans for aging infrastructure;
- Aging plan – how Town services will need to adjust to changing age demographics;
- Energy efficiency planning;
- Open space acquisition revenue source;
- Workforce availability / Housing affordability needs

BUDGET CALENDAR





QUESTIONS?

**Thank you for your time, and staff looks forward
to your discussion and direction**