# CASTLE ROCK FIRE AND RESCUE DEPARTMENT SALES TAX BRIEFING 

TOWN COUNCIL MEETING
MAY 21, 2024

## DEPARTMENT OVERVIEW

Castle Rock Fire and Rescue Department is an Internationally Accredited "all-hazards" fire and rescue department, 1 of 319 worldwide, covering 66 square miles, roughly 88,000 people, and 2 jurisdictions, responding to 6,686 calls for service in 2023

Town of Castle Rock:
34 square miles
~85,000 people
Castle Rock Fire Protection District:
32 square miles
~3,000 people


## DEPARTMENT OVERVIEW

## Services Provided

- Fire Suppression
- Wildland Fire Suppression
- Emergency Medical Services (EMS)
- Hazardous Material Mitigation (HAZMAT)
- Fire Prevention, includes inspections and plan reviews
- Public Safety Education
- Technical Rescue
- Domestic Preparedness
- Fire Investigation
- Emergency Management


Dispatched by Douglas County Communications Center at DCSO as part of contracted regional fire dispatch

- United Fire Dispatch Authority (UFDA) members include Castle Rock, Franktown, Jackson 105, and Larkspur


## DEPARTMENT OVERVIEW

Internationally accredited department through the Center for Public Safety Excellence (CPSE)

- Initial - 2012; Re-accredited 2017 and 2022
- Based on Continuous Quality Improvement
- Master Plan, Strategic Plan, Standards of Cover and Community Risk Assessment

Vision:
To be the best at providing emergency and prevention services

## Mission:

High customer satisfaction through quality preparation and excellent service
Values:
$\underline{S}$ trength, $\underline{H}$ onor, $\underline{I n t e g r i t y, ~ E x c e l l e n c e, ~} \underline{\text { Leadership, }} \underline{\text { Dedication, }}$ Service (SHIELDS)

## DEPARTMENT OVERVIEW

Operations Division
Staffing includes: 88 personnel

- 1 Deputy Chief
- 3 Battalion Chiefs
- 15 Lieutenants
- 15 Engineers
- 27 Firefighter/Paramedics
- 27 Firefighter/EMTs

Maximum daily staffing is 29 personnel (rare)

Minimum daily staffing: 22 personnel

- 5 fire stations
- 3 Fire Engines w/ 3 personnel each
- 2 Quints w/ 3 personnel each
- 3 Medics/Ambulances w/ 2 personnel each
- Battalion Chief: 1 chief officer

Several "cross-staffed" apparatus

- Brush trucks (5)
- Hazardous Materials Unit (1)
- Squad/Technical Rescue Unit (1)
- Tracked Rescue Vehicle (1)


## DEPARTMENT OVERVIEW

## Fire and Life Safety Division

Staffing includes: 8.5 personnel

- 1 Fire Marshal
- 1 Assistant Fire Marshal
- 3 Fire Prevention Officers
- 1 Fire Plans Examiner
- 1 Inspector
- 1.5 Fire and Life Safety Educators

Responsible for:
Plan Reviews
Construction Inspections
Fire Investigation
Pre-incident Inspection
Code Compliance
Public Education
Accident Investigation Support Unmanned Aerial Vehicle (UAV)
Program

## DEPARTMENT OVERVIEW

Training Division
Staffing includes: 5 personnel

- 1 Division Chief
- 1 Training Captain
- 3 Safety and Training Officers (STOs)

Primarily responsible for training, education, and safety as well as hiring and promotional processes

Administration Division
Staffing includes: 4 personnel

- 1 Fire Chief
- 1 Assistant Chief - Accreditation and Emergency Management
- 1 Executive Assistant
- 1 Administrative Assistant

Responsible for all aspects of department administration across all divisions

## DEPARTMENT OVERVIEW

## Logistics Division

- Staffing includes: 3 personnel
- 1 Division Chief
- 1 Logistics and Equipment Technician
- 1 Sr. Emergency Vehicle Technician (EVT)

Responsible for fleet, facilities, logistics, and IT


## DEPARTMENT OVERVIEW



HEAT MAP
Showing location of all calls for service in 2023

## DEPARTMENT GROWTH

|  | 2012 | 2023 | \% Change |
| :--- | :---: | :---: | :---: |
| Town Population | 51,600 | 85,000 | $+65 \%$ |
| Total Lane Miles | 548 | 883 | $+61 \%$ |
| Commercial Occupancies | 1,166 | 2,113 | $+81 \%$ |
| Fire/EMS Calls for Service | 4,181 | 6,686 | $+60 \%$ |
| Fire Stations | 4 | 5 | $+25 \%$ |
| Fire Operations Staff | 60 | 87 | $+45 \%$ |
| Life Safety Staff | 3 | 8.5 | $+183 \%$ |
| Administration Staff | 3 | 4 | $+33 \%$ |

## CURRENT CHALLENGES

- Medic (ambulance) depletion
- Currently staff 3 medic units 24/7/365
- Seeing an increase in not having any medic units available
- If no CRFD medics available, CAD automatically selects the next closest unit from Franktown, Larkspur, or South Metro
- Need 9 positions to staff a single medic unit
- 2 positions $\times 3$ shifts $=6$
- Relief factor of 1 position $\times 3$ shifts $=3$
- Funding in proposed budget to purchase and staff 4th medic unit starting in 2025 if voters approve $0.2 \%$ sales tax increase


## MEDIC DEPLETION

Frequency of no medic units available

| Count of <br> Time | Column Labels |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Row Labels | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Grand <br> Total |
| 2015 | 16 | 8 | 13 | 19 | 7 | 17 | 12 | 22 | 30 | 21 | 15 | 27 | 207 |
| 2016 | 8 | 21 | 24 | 11 | 15 | 17 | 18 | 28 | 21 | 24 | 27 | 19 | 233 |
| 2017 | 23 | 30 | 40 | 15 | 26 | 25 | 25 | 25 | 31 | 18 | 28 | 15 | 301 |
| 2018 | 23 | 24 | 21 | 28 | 17 | 25 | 25 | 20 | 27 | 24 | 35 | 18 | 287 |
| 2019 | 31 | 26 | 22 | 19 | 18 | 14 | 17 | 29 | 30 | 19 | 10 | 18 | 253 |
| 2020 | 18 | 16 | 11 | 13 | 7 | 7 | 18 | 18 | 22 | 23 | 20 | 13 | 186 |
| 2021 | 20 | 18 | 18 | 19 | 25 | 24 | 33 | 24 | 35 | 35 | 17 | 43 | 311 |
| 2022 | 27 | 36 | 20 | 19 | 35 | 24 | 33 | 55 | 35 | 37 | 16 | 33 | 370 |
| 2023 | 42 | 38 | 27 | 36 | 43 | 28 | 35 | 43 | 30 | 32 | 23 | 36 | 413 |
| Grand Total | 208 | 217 | 196 | 179 | 193 | 181 | 216 | 264 | 261 | 233 | 191 | 222 | 2561 |

## MEDIC DEPLETION

- Average time of no medic units available
- In 2023, average of 16 minutes per occurrence where no CRFD medic is available

| Average of Time | Column Labels |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Row Labels | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Grand Total |
| 2015 | 17.56 | 19.39 | 12.74 | 25.85 | 12.10 | 16.63 | 6.86 | 12.67 | 14.78 | 16.41 | 18.09 | 16.10 | 16.02 |
| 2016 | 9.05 | 11.77 | 11.31 | 13.61 | 19.14 | 7.83 | 17.33 | 14.60 | 11.59 | 15.76 | 14.15 | 13.04 | 13.45 |
| 2017 | 13.55 | 12.94 | 11.24 | 14.50 | 12.69 | 17.40 | 17.30 | 17.87 | 16.72 | 14.40 | 12.80 | 20.23 | 14.79 |
| 2018 | 19.64 | 14.65 | 9.63 | 143.30 | 12.29 | 14.16 | 10.89 | 20.09 | 13.84 | 16.54 | 17.48 | 12.19 | 27.38 |
| 2019 | 10.91 | 14.19 | 11.37 | 19.97 | 12.04 | 17.33 | 15.93 | 16.94 | 12.10 | 19.10 | 17.18 | 12.27 | 14.53 |
| 2020 | 14.62 | 15.11 | 16.27 | 12.11 | 12.91 | 15.05 | 17.84 | 18.69 | 15.18 | 19.28 | 12.95 | 14.44 | 15.69 |
| 2021 | 17.72 | 14.30 | 14.23 | 9.53 | 15.97 | 14.03 | 14.00 | 17.22 | 19.08 | 18.71 | 13.29 | 15.60 | 15.69 |
| 2022 | 17.56 | 15.76 | 15.71 | 17.21 | 11.70 | 13.66 | 14.68 | 15.72 | 14.71 | 12.01 | 16.71 | 15.99 | 14.93 |
| 2023 | 13.76 | 13.04 | 15.14 | 13.36 | 14.63 | 17.93 | 17.98 | 20.02 | 18.90 | 11.25 | 18.59 | 13.28 | 15.54 |
| Grand Total | 15.02 | 14.16 | 12.74 | 35.74 | 13.76 | 15.03 | 15.12 | 17.05 | 15.42 | 15.64 | 15.58 | 14.82 | 16.47 |

TOWN OF CASTLE ROCK

## CURRENT CHALLENGES

- Administration Staffing
- 2 admin positions (Executive Assistant and Administrative Assistant) to support 109 personnel operating out of seven different facilities
- No support at Public Safety Training Facility or Logistics
- Need 2 additional positions to provide support to all divisions
- Logistics Staffing
- 1 Senior EVT to maintain current fleet of 53 total apparatus
- Per the Vehicle Equivalent Unit analysis and APWA standards, recommended to have 1.8 to 2.5 EVTs based on current fleet size and work
- Need 1 position to meet minimum standard


## FUTURE CHALLENGES

- Station 156 Staffing
- Have hired staff to meet needed levels since 2022
- Can open Station 156 with existing staffing, but eliminates our relief factor, potentially increasing overtime
- Minimum staffing becomes 25 per day leaving only 4 positions to be off (sick, vacation, FMLA, military, training, etc.) before having to hire back overtime
- Six positions to be added through 2029 if $0.2 \%$ sales tax passes to help restore relief factor; 12 positions are called for at Station 156's opening in CRFD planning, but cannot be accommodated within financial resources


## PLANNED DEPLOYMENT

18 Fire Department positions in draft budgets for 2025-2029

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2025-10 positions
```



these positions would allow the Town to put a fourth medic unit in service at Fire Station 155 on Crowfoot Valley Road
 fire apparatus mechanic

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2026-3 positions
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## $2026-3$ positions

2027-2 positions


> 2028-2 positions

2
firefighter/EMTs


2029-1 position

2
firefighter/EMTs


1
firefighter/EMT

## QUESTIONS?



