

TOWN MANAGER'S OFFICE

CIP AND BFP RESOLUTIONS

DAVID L. CORLISS, TOWN MANAGER
OCTOBER 4, 2022



BUDGETS REFLECT PRIORITIES



Per Council direction, staff has used the same priorities from 2022 in crafting the Proposed 2023 Budget.

The Town held a telephone town hall in June 2022, along with Council district open houses, in arriving at these recommended priorities. Input from the 2021 community survey, which reinforced that residents appreciate the high quality of services provided in Castle Rock, was also considered.

ENSURE OUTSTANDING PUBLIC SAFETY



The Town's ability to hire additional police and fire personnel is related to the ability of sales tax growth to be significantly above the costs of compensation and pension cost growth. Over the next five years, we anticipate the Police Department budget to grow 35% and the Fire Department budget to grow 39%, as detailed in the following table:

Proposed Fire and Police department annual budgets over the five-year financial planning period

	2023	2024	2025	2026	2027
Fire Department budget	\$21.9 million	\$23.8 million	\$26.0 million	\$28.2 million	\$30.5 million
Police Department budget	\$22.9 million	\$24.7 million	\$26.7 million	\$28.7 million	\$31.0 million

Fire and police full-time equivalent positions

	2016	2017	2018	2019	2020	2021	2022*	2023**	2024***	2025***	2026***	2027***
Fire	80.50	81	93	94	94	94	98	102	105	108	111	114
Police	95.38	97.50	104.75	109.75	111.75	111.75	118.75	122.75	125.75	128.75	131.75	134.75

includes four Police positions added at midyear; **recommended; *recommended five-year plan*

SHIFT IN SALES TAX ALLOCATION

- Many options were considered to balance the five-year financial plan
 - The most effective solution was to adjust the current sales tax allocation from:
70.29% General Fund
24.46% Transportation Fund
5.25% Community Center Fund

to

74.75% General Fund
20.00% Transportation Fund
5.25% Community Center Fund
- This move will provide approximately \$3 million in additional resources annually to help fund the Town's public safety needs

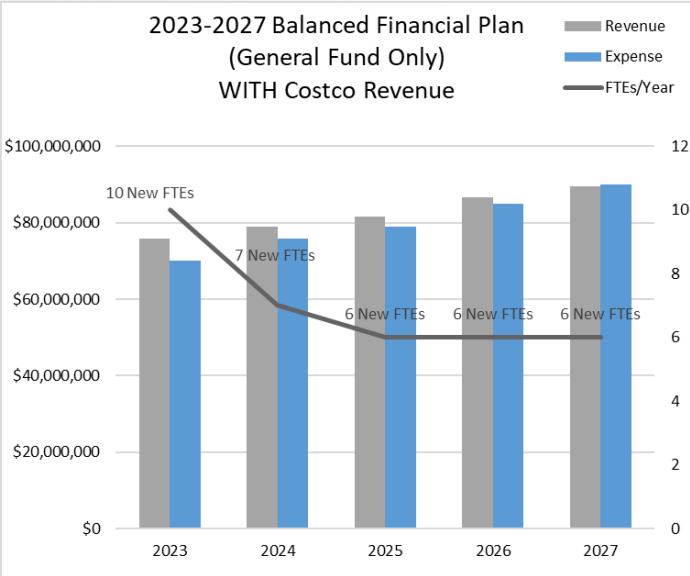
BALANCED FINANCIAL PLAN

- 2023-2027 Balanced Financial Plan is balanced
- FTE additions for the Town for the 2023-2027 Plan:
 - 2023 – 17 (8 Public Safety, 5 Water, DOIT, Town Attorney, Transportation, Parks)
 - 2024 – 12 (6 Public Safety, 3 Water, Facilities, Parks and Transportation)
 - 2025 – 9 (6 Public Safety, 2 Water, Parks)
 - 2026 – 7 (6 Public Safety, Water)
 - 2027 – 8 (6 Public Safety, 2 Water)

ENSURE OUTSTANDING PUBLIC SAFETY

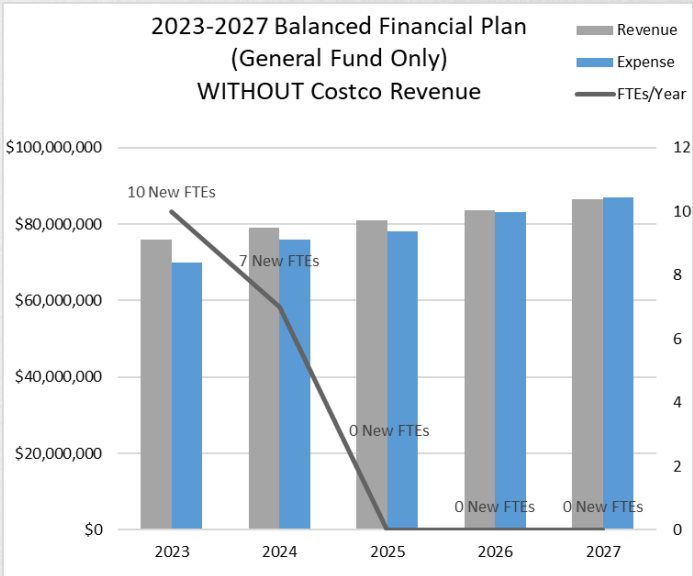


Without Costco revenue, General Fund sales tax collections are projected to grow \$13.8 million between 2022 and 2027. Police and Fire expenditures increase \$19.3 million during the same period, with no new public safety personnel added after 2024.



With Costco, the Town can hire 32 Public Safety and 3 General Gov't FTEs in 2023-2027

FTEs With Costco	FTEs W/O Costco
2023 DoIT (1) Town Atty (1) PD (4) Fire (4)	2023 DoIT (1) Town Atty (1) PD (4) Fire (4)
2024 Facilities (1) PD (3) Fire (3)	2024 Facilities (1) PD (3) Fire (3)
2025 PD (3) Fire (3)	2025 -
2026 PD (3) Fire (3)	2026 -
2027 PD (3) Fire (3)	2027 -



Without Costco, the Town will reduce hiring plan by 18 Public Safety FTEs to balance the financial plan

CIP PROJECTS FOR 2023-2027

- Complete an aggressive Pavement Maintenance Program, focused in 2023 on eastern Castle Rock, at an estimated 2023 cost of \$18.5 million
- Invest \$18.5 million to widen Fifth Street from Gilbert Street to the “Four Corners” intersection
- Complete construction of the following projects, for which contracts were awarded in 2022:
 - Widen Plum Creek Parkway from Eaton Street to Ridge Road
 - Widen Ridge Road from Plum Creek Parkway to the “Four Corners” intersection
 - Improve “Four Corners” intersection
 - Improve the intersection of Crystal Valley Parkway and Plum Creek Boulevard
 - With Douglas County, Improve Crowfoot Valley Road

CIP PROJECTS FOR 2023-2027 -CONTINUED

- Continue renovations at Butterfield and Mitchell Gulch parks; and construct Plum Creek North Park
- Complete the Colorado Front Range Trail within Castle Rock
- Continue advancing long-term water renewable efforts including the WISE imported water project
- Continue advancing advanced metering infrastructure
- Continue water and sewer line rehabilitation projects and upgrades to security, controls and network
- Add five new positions: a stormwater inspector, a water conservation technician, a SCADA instrumentation technician, a collections operator and an office assistant

2023-2027 Transportation Capital Improvement Program (5-Year CIP)

The following table lists projects recommended as the highest priority over the next five year period that fit within revenue forecasts. This priority list was based on several considerations: 1) Capacity needs as outlined within our approved Transportation Master Plan, 2) Geographical distribution across the town, 3) Coordination with maintenance needs, and 4) Staff perspective on needs from observations and stakeholder feedback. Forecasted revenue has been utilized to place respective project phases into the various years in order to provide a balanced combined Transportation, and Transportation Capital funds balance for each year. **Part of the revenue forecast is based on the projected number of residential permits per year. Those projections are 900 for 2023, 900 for 2024, 650 for 2025, 830 for 2026, and 830 for 2027.** Program estimate updates occur each year based on inflation review and/or new design information.

Project		Description		Design		ROW		Construction	
				\$ Est.	Year	\$ Est.	Year	\$ Est.	Year
Crystal Valley Interchange	Provide a total of \$20 Million in combined preconstruction services, and cash to allow for construction to begin by 2023 if partner funds are available. Property acquisition and design is currently underway using funds received to date.			In-progress	N/A	In-progress	N/A*	TBD	2023**
Wolfsberger Rd Widening (Design & ROW) - Prairie Hawk Dr to Miller Park Entrance	Construct two new through lanes to bring the total to four (two in each direction) between Prairie Hawk Drive and the Town limits to the west. Construct a roundabout at Red Hawk Drive. Add bike lanes and sidewalks along stretches that don't currently have any.			In-progress	N/A	\$1.14M	2023	18.7M	2025
Fifth Street Multimodal Improvements	Provide additional vehicle lanes between Woodlands Blvd and the Founders Pkwy intersection. Add additional sidewalk on the south side of the street between Gilbert St and Founders Pkwy. Add a traffic signal at Valley Drive, add on-street bike lanes, and roundabout at Woodlands			In-progress	N/A	N/A	N/A	\$18.5M	2023
Prairie Hawk Drive Widening - Wolfsberger Rd to existing 4-Lane segment @ Melting Snow	Construct two new through lanes to bring the total to four (two in each direction).			\$577,000	2023	N/A	N/A	\$5.20M	2024
Plum Creek Parkway Widening - Wolfsberger Rd to existing MAC entrance	Widen to two lanes in each direction. Design & construction years advanced to match revenue forecast adjustments. This project may need to adjust to be in coordination with adjacent developer's responsibility to widen Plum Creek Parkway from I-25.			\$813,000	2023	N/A	N/A	\$5.85M	2024
Prairie Hawk Drive Widening - Plum Creek Pkwy to new roundabout	Design four through-lane section and roundabout. Construct first two lanes and full roundabout to support Town's planned Recreation Center. Reimbursement from the Millers Landing development will be sought per their Development Agreement obligation.			\$606,900	2023	N/A	N/A	\$4.05M	2024
Prairie Hawk Drive Widening - Topeka to Wolfsberger	Make multimodal improvements to the existing street segment to aid in the operations and safety of adding the extension of this road to Plum Creek Parkway.			\$444,500	2024	\$50,000	2025	\$2.96M	2026
Hwy 86 Widening - Ridge to Enderud (State Highway)	This widening to four lanes is included in the Master Plan as a project to be completed by 2030 in order to accommodate continued growth within the Town. The project would need to be completed with CDOT and Douglas County.			\$1.06M	2024	\$200,000	2025	\$8.3M	2026
I-25/Plum Creek Pkwy - Southbound Offramp Right Turn Lane	Adjacent developer has responsibility to construct a new right turn lane with their development. The Town is obligated to participate at 40% of the cost. This year may adjust as development timing is better known.			N/A	N/A	N/A	N/A	\$1.05M	2025
Perry Street Extension - Connection to East Frontage Road Roundabout	Extend Perry Street from where it ends to the south of Plum Creek Pkwy across Plum Creek and over to the east Frontage Road. This extension project is included in the Master Plan as a project to be completed by full build out of the Town in order to accommodate continued growth within the Town.			\$1.4M	2025	N/A	N/A	\$9.5M	2027
Roundabout - Location TBD	There is a growing community interest in constructing more roundabouts as the traveling public is realizing the efficiencies, and safety benefits of these intersection controls. The location is to be determined. Construction beyond 5 year plan.			\$275,000	2026	\$75,000	2027	N/A	N/A
Roundabout - Location TBD	There is a growing community interest in constructing more roundabouts as the traveling public is realizing the efficiencies, and safety benefits of these intersection controls. The location is to be determined. Construction beyond 5 year plan.			\$325,000	2026	\$75,000	2027	N/A	N/A
East Frontage Road Improvements - North of Crystal Valley Pkwy	The Town's Transportation Master Plan has identified the need to improve the East Frontage Road by completing pedestrian, bike, and intersection improvements. This widening is included in the Master Plan as a project to be completed by 2030 in order to accommodate continued growth within the Town, bring the road to Town standards, and improve multi-modal mobility. Construction beyond 5 year plan			\$1.02M	2027	N/A	N/A	N/A	N/A

* Previous design efforts have allowed for ROW to be identified

**Requires balance of construction funding from partners, and approval from FHWA to begin construction in 2023

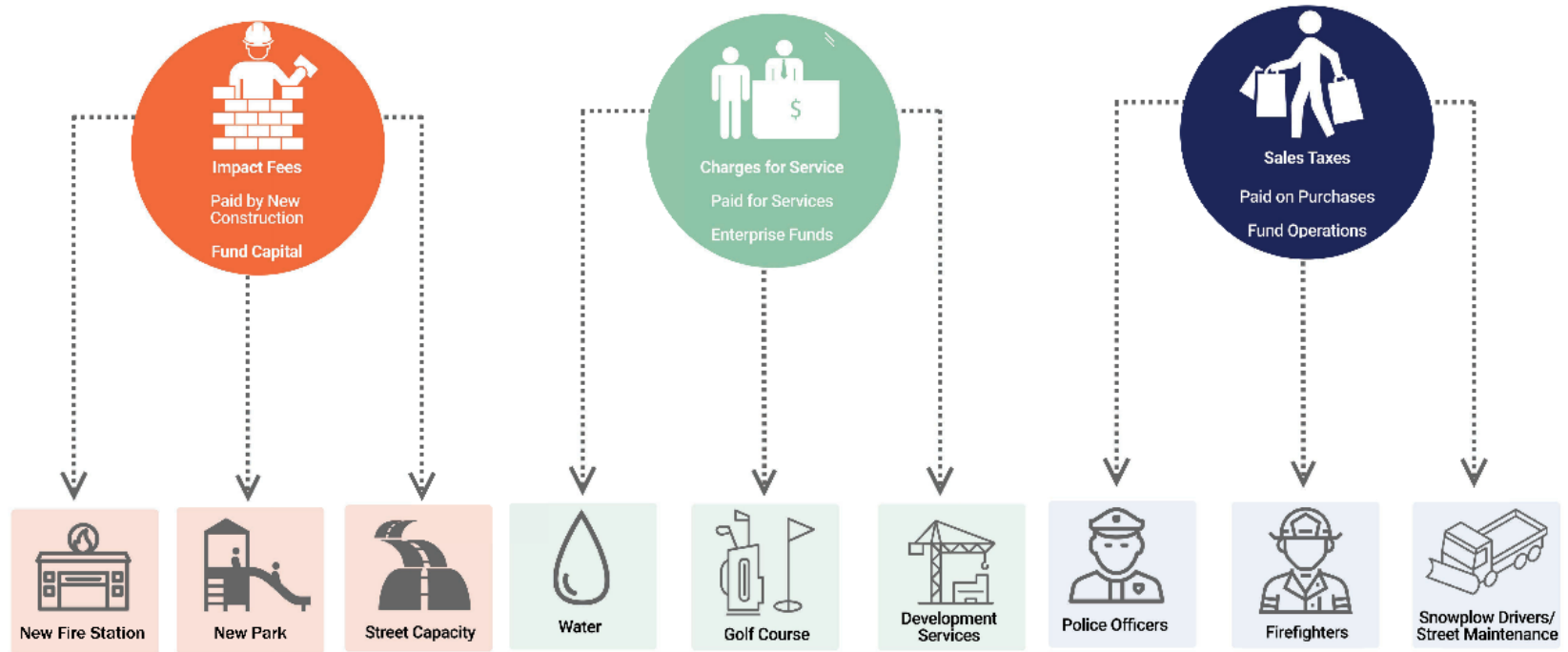
Combined forecasted Transportation and Transportation Capital funds balance \$ (Millions)

2023 2024 2025 2026 2027

\$6.54 \$4.18 \$2.14 \$1.12 \$1.04

TOWN OF CASTLE ROCK

Review of the Town's finance structure:



[Watch a video that explains this slide](#)

* The Community Center Fund, which supports the Rec Center and MAC, receives both charges for service and sales tax revenue



CAPITAL IMPROVEMENT PLAN MOTION

POSSIBLE MOTIONS:

"I MOVE TO APPROVE THE RESOLUTION 2022-110 AS INTRODUCED BY TITLE

"I MOVE TO APPROVE THE RESOLUTION AS INTRODUCED BY TITLE, WITH THE
FOLLOWING CONDITIONS: (LIST CONDITIONS)."

"I MOVE TO CONTINUE THIS ITEM TO MEETING ON (DATE) TO ALLOW TIME FOR:
(LIST INFORMATION NEEDED)."



BALANCED FINANCIAL PLAN MOTION

POSSIBLE MOTIONS:

"I MOVE TO APPROVE THE RESOLUTION 2022-111 AS INTRODUCED BY TITLE

"I MOVE TO APPROVE THE RESOLUTION AS INTRODUCED BY TITLE, WITH THE
FOLLOWING CONDITIONS: (LIST CONDITIONS)."

"I MOVE TO CONTINUE THIS ITEM TO MEETING ON (DATE) TO ALLOW TIME FOR:
(LIST INFORMATION NEEDED)."